Supplementary Financial Data
First Three Quarters of the Fiscal Year ending March 31, 2019
February 4, 2019

TIS Inc.

## 1. Financial Summary for Fiscal 2018 (Previous Fiscal Year) and Fiscal 2019 (Current Fiscal Year) [Consolidated]

| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | $\begin{gathered} \text { 1st half } \\ \text { (forecast) } \\ \hline \hline \end{gathered}$ | Difference | Full Year (forecast) | Difference |
| Net sales | 91,778 | 103,035 | 194,813 | 94,208 | 289,021 | 116,627 | 210,835 | 405,648 | 96,467 | 106,563 | 203,030 | 99,931 | 302,961 |  |  |  | 201,000 | +1.0\% | 414,000 |  |
| YOY change | +3.0\% | +3.1\% | +3.1\% | +2.8\% | +3.0\% | +3.5\% | +3.2\% | +3.1\% | +5.1\% | +3.4\% | +4.2\% | +6.1\% | +4.8\% |  |  |  | +3.2\% |  | +2.1\% |  |
| Service IT Business | 20,839 | 23,771 | 44,610 | 22,402 | 67,012 | 26,719 | 49,121 | 93,731 | 23,558 | 26,198 | 49,756 | 24,905 | 74,661 |  |  |  | 45,500 | +9.4\% | 103,600 |  |
| YOY change |  |  |  |  |  |  |  |  | +13.0\% | +10.2\% | +11.5\% | +11.2\% | +11.4\% |  |  |  | +2.0\% |  | +10.5\% |  |
| BPO | 8,095 | 8,574 | 16,669 | 8,916 | 25,585 | 9,324 | 18,240 | 34,909 | 8,388 | 8,413 | 16,801 | 8,748 | 25,549 |  |  |  | 17,100 | -1.7\% | 35,700 |  |
| YOY change |  |  |  |  |  |  |  |  | +3.6\% | -1.9\% | +0.8\% | -1.9\% | -0.1\% |  |  |  | +2.6\% |  | +2.3\% |  |
| Financial IT Business | 23,901 | 26,606 | 50,507 | 25,443 | 75,950 | 30,474 | 55,917 | 106,424 | 26,145 | 26,441 | 52,586 | 25,158 | 77,744 |  |  |  | 54,000 | -2.6\% | 104,200 |  |
| YOY change |  |  |  |  |  |  |  |  | +9.4\% | -0.6\% | +4.1\% | -1.1\% | +2.4\% |  |  |  | +6.9\% |  | -2.1\% |  |
| Industrial IT Business | 37,766 | 42,922 | 80,688 | 36,193 | 116,881 | 48,805 | 84,998 | 165,686 | 37,300 | 44,357 | 81,657 | 39,980 | 121,637 |  |  |  | 82,000 | -0.4\% | 165,000 |  |
| YOY change |  |  |  |  |  |  |  |  | -1.2\% | +3.3\% | +1.2\% | +10.5\% | +4.1\% |  |  |  | +1.6\% |  | -0.4\% |  |
| Other business | 1,174 | 1,162 | 2,336 | 1,254 | 3,590 | 1,306 | 2,560 | 4,896 | 1,074 | 1,153 | 2,227 | 1,140 | 3,367 |  |  |  | 2,400 | -7.2\% | 5,500 |  |
| YOY change |  |  |  |  |  |  |  |  | -8.5\% | -0.8\% | -4.7\% | -9.1\% | -6.2\% |  |  |  | +2.7\% |  | +12.3\% |  |
| Cost of sales | 74,241 | 81,819 | 156,060 | 74,710 | 230,770 | 90,516 | 165,226 | 321,286 | 77,136 | 82,731 | 159,867 | 76,809 | 236,676 |  |  |  |  |  |  |  |
| Composition | 80.9\% | 79.4\% | 80.1\% | 79.3\% | 79.8\% | 77.6\% | 78.4\% | 79.2\% | 80.0\% | 77.6\% | 78.7\% | 76.9\% | 78.1\% |  |  |  |  |  |  |  |
| YOY change | +1.3\% | -0.3\% | +0.5\% | +1.6\% | +0.8\% | +2.2\% | +1.9\% | +1.2\% | +3.9\% | +1.1\% | +2.4\% | +2.8\% | +2.6\% |  |  |  |  |  |  |  |
| Gross profit | 17,536 | 21,216 | 38,752 | 19,499 | 58,251 | 26,111 | 45,610 | 84,362 | 19,331 | 23,831 | 43,162 | 23,122 | 66,284 |  |  |  |  |  |  |  |
| Composition | 19.1\% | 20.6\% | 19.9\% | 20.7\% | 20.2\% | 22.4\% | 21.6\% | 20.8\% | 20.0\% | 22.4\% | 21.3\% | 23.1\% | 21.9\% |  |  |  |  |  |  |  |
| YOY change | +10.8\% | +18.9\% | +15.1\% | +7.2\% | +12.3\% | +8.3\% | +7.9\% | +11.1\% | +10.2\% | +12.3\% | +11.4\% | +18.6\% | +13.8\% |  |  |  |  |  |  |  |
| Selling, general and administrative expenses | 12,482 | 12,679 | 25,161 | 12,393 | 37,554 | 14,064 | 26,457 | 51,618 | 13,509 | 14,110 | 27,619 | 13,642 | 41,261 |  |  |  |  |  |  |  |
| Composition | 13.6\% | 12.3\% | 12.9\% | 13.2\% | 13.0\% | 12.1\% | 12.5\% | 12.7\% | 14.0\% | 13.2\% | 13.6\% | 13.7\% | 13.6\% |  |  |  |  |  |  |  |
| YOY change | +5.7\% | +1.9\% | +3.8\% | +6.2\% | +4.6\% | +8.0\% | +7.1\% | +5.5\% | +8.2\% | +11.3\% | +9.8\% | +10.1\% | +9.9\% |  |  |  |  |  | - |  |
| Operating income | 5,053 | 8,538 | 13,591 | 7,105 | 20,696 | 12,047 | 19,152 | 32,743 | 5,822 | 9,720 | 15,542 | 9,480 | 25,022 |  |  |  | 14,000 | +11.0\% | 35,000 |  |
| Composition | 5.5\% | 8.3\% | 7.0\% | 7.5\% | 7.2\% | 10.3\% | 9.1\% | 8.1\% | 6.0\% | 9.1\% | 7.7\% | 9.5\% | 8.3\% |  |  |  | 7.0\% |  | 8.5\% |  |
| YOY change | +25.8\% | +57.9\% | +44.2\% | +9.2\% | +29.9\% | +8.6\% | +8.8\% | +21.2\% | +15.2\% | +13.8\% | +14.4\% | +33.4\% | +20.9\% |  |  |  | +3.0\% |  | +6.9\% |  |
| Non-operating income | 893 | 293 | 1,186 | 433 | 1,619 | 266 | 699 | 1,885 | 873 | 282 | 1,155 | 436 | 1,591 |  |  |  |  |  |  |  |
| Non-operating expenses | 372 | 646 | 1,018 | 342 | 1,360 | 474 | 816 | 1,834 | 230 | 630 | 860 | 238 | 1,098 |  |  |  |  |  |  |  |
| Recurring profit | 5,574 | 8,185 | 13,759 | 7,196 | 20,955 | 11,840 | 19,036 | 32,795 | 6,466 | 9,371 | 15,837 | 9,679 | 25,516 |  |  |  | 14,200 | +11.5\% | 35,500 |  |
| Composition | 6.1\% | 7.9\% | 7.1\% | 7.6\% | 7.3\% | 10.2\% | 9.0\% | 8.1\% | 6.7\% | 8.8\% | 7.8\% | 9.7\% | 8.4\% |  |  |  | 7.1\% |  | 8.6\% |  |
| YOY change | +27.5\% | +58.8\% | +44.4\% | +9.3\% | +30.1\% | +7.8\% | +8.4\% | +21.1\% | +16.0\% | +14.5\% | +15.1\% | +34.5\% | +21.8\% |  |  |  | +3.2\% |  | +8.2\% |  |
| Extraordinary income | 3 | 193 | 196 | 294 | 490 | 1,123 | 1,417 | 1,613 | 10 | 14,347 | 14,357 | 3 | 14,360 |  |  |  |  |  |  |  |
| Extraordinary loss | 9 | 664 | 673 | 291 | 964 | 1,900 | 2,191 | 2,864 | 152 | 12,865 | 13,017 | 230 | 13,247 |  |  |  |  |  |  |  |
| Income before income taxes | 5,567 | 7,716 | 13,283 | 7,198 | 20,481 | 11,064 | 18,262 | 31,545 | 6,324 | 10,853 | 17,177 | 9,451 | 26,628 |  |  |  |  |  |  |  |
| Composition | 6.1\% | 7.5\% | 6.8\% | 7.6\% | 7.1\% | 9.5\% | 8.7\% | 7.8\% | 6.6\% | 10.2\% | 8.5\% | 9.5\% | 8.8\% |  |  |  |  |  |  |  |
| YOY change | +32.6\% | +61.5\% | +48.0\% | -12.6\% | +19.0\% | +45.1\% | +15.1\% | +27.0\% | +13.6\% | +40.7\% | +29.3\% | +31.3\% | +30.0\% |  |  |  |  |  | - |  |
| Total income taxes | 1,778 | 2,619 | 4,397 | 2,170 | 6,567 | 3,634 | 5,804 | 10,201 | 1,854 | 4,288 | 6,142 | 2,964 | 9,106 |  |  |  |  |  |  |  |
| Net income (loss) atrributable to non-controlling interests | 95 | 188 | 283 | 169 | 452 | 271 | 440 | 723 | 137 | 205 | 342 | 200 | 542 |  |  |  |  |  |  |  |
| Net income attributable to owners of the parent company | 3,694 | 4,908 | 8,602 | 4,858 | 13,460 | 7,160 | 12,018 | 20,620 | 4,331 | 6,361 | 10,692 | 6,287 | 16,979 |  |  |  | 9,300 | +15.0\% | 23,300 |  |
| Composition | 4.0\% | 4.8\% | 4.4\% | 5.2\% | 4.7\% | 6.1\% | 5.7\% | 5.1\% | 4.5\% | 6.0\% | 5.3\% | 6.3\% | 5.6\% |  |  |  | 4.6\% |  | 5.6\% |  |
| YOY change | +34.0\% | +67.9\% | +51.4\% | -12.8\% | +19.6\% | +41.6\% | +13.1\% | +26.5\% | +17.2\% | +29.6\% | +24.3\% | +29.4\% | +26.1\% |  |  |  | +8.1\% |  | +13.0\% |  |

(2) Sales by Client Sector

| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st quarter | 2nd quarter | 1 st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1 st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year |
| Net sales | 91,778 | 103,035 | 194,813 | 94,208 | 289,021 | 116,627 | 210,835 | 405,648 | 96,467 | 106,563 | 203,030 | 99,931 | 302,961 |  |  |  |
| YOY change | +3.0\% | +3.1\% | +3.1\% | +2.8\% | +3.0\% | +3.5\% | +3.2\% | +3.1\% | +5.1\% | +3.4\% | +4.2\% | +6.1\% | +4.8\% |  |  |  |
| Credit card | 16,300 | 18,114 | 34,414 | 18,403 | 52,817 | 20,497 | 38,900 | 73,314 | 19,033 | 17,898 | 36,931 | 17,789 | 54,720 |  |  |  |
| YOY change | +13.4\% | +8.8\% | +10.9\% | +15.2\% | +12.4\% | +13.8\% | +14.5\% | +12.8\% | +16.8\% | -1.2\% | +7.3\% | -3.3\% | +3.6\% |  |  |  |
| Banking | 6,479 | 6,667 | 13,146 | 6,440 | 19,586 | 7,866 | 14,306 | 27,452 | 5,697 | 6,539 | 12,236 | 6,163 | 18,399 |  |  |  |
| YOY change | -3.3\% | -9.0\% | -6.3\% | +4.7\% | -2.9\% | -2.4\% | +0.7\% | -2.8\% | -12.1\% | -1.9\% | -6.9\% | -4.3\% | -6.1\% |  |  |  |
| Insurance | 5,653 | 6,901 | 12,554 | 6,209 | 18,763 | 7,499 | 13,708 | 26,262 | 6,412 | 6,998 | 13,410 | 6,693 | 20,103 |  |  |  |
| YOY change | -3.9\% | +4.5\% | +0.5\% | +1.4\% | +0.8\% | +11.2\% | +6.5\% | +3.6\% | +13.4\% | +1.4\% | +6.8\% | +7.8\% | +7.1\% |  |  |  |
| Other finance | 5,012 | 5,265 | 10,277 | 5,481 | 15,758 | 6,369 | 11,850 | 22,127 | 4,427 | 4,906 | 9,333 | 4,738 | 14,071 |  |  |  |
| YOY change | +8.3\% | -1.4\% | +3.1\% | +8.1\% | +4.8\% | +9.5\% | +8.8\% | +6.1\% | -11.7\% | -6.8\% | -9.2\% | -13.6\% | -10.7\% |  |  |  |
| Assembly-based manufacturing | 10,051 | 11,486 | 21,537 | 9,713 | 31,250 | 12,527 | 22,240 | 43,777 | 10,494 | 12,010 | 22,504 | 10,758 | 33,262 |  |  |  |
| YOY change | +1.1\% | -1.8\% | -0.4\% | +0.8\% | -0.1\% | +9.3\% | +5.5\% | +2.5\% | +4.4\% | +4.6\% | +4.5\% | +10.8\% | +6.4\% |  |  |  |
| Processing-based manufacturing | 8,735 | 10,340 | 19,075 | 8,729 | 27,804 | 10,562 | 19,291 | 38,366 | 8,404 | 10,658 | 19,062 | 9,275 | 28,337 |  |  |  |
| YOY change | +1.6\% | +7.4\% | +4.7\% | +5.3\% | +4.9\% | +1.1\% | +3.0\% | +3.8\% | -3.8\% | +3.1\% | -0.1\% | +6.3\% | +1.9\% |  |  |  |
| Distribution | 6,710 | 7,824 | 14,534 | 6,178 | 20,712 | 8,160 | 14,338 | 28,872 | 7,512 | 8,372 | 15,884 | 7,978 | 23,862 |  |  |  |
| YOY change | -8.9\% | -6.9\% | -7.8\% | -17.8\% | -11.1\% | -3.8\% | -10.4\% | -9.1\% | +12.0\% | +7.0\% | +9.3\% | +29.1\% | +15.2\% |  |  |  |
| Services | 21,230 | 23,589 | 44,819 | 22,325 | 67,144 | 26,114 | 48,439 | 93,258 | 22,905 | 26,171 | 49,076 | 24,736 | 73,812 |  |  |  |
| YOY change | +9.2\% | +7.2\% | +8.1\% | +2.0\% | +6.0\% | -0.6\% | +0.6\% | +4.1\% | +7.9\% | +10.9\% | +9.5\% | +10.8\% | +9.9\% |  |  |  |
| Public institutions | 7,911 | 8,817 | 16,728 | 7,023 | 23,751 | 12,172 | 19,195 | 35,923 | 7,533 | 8,539 | 16,072 | 7,272 | 23,344 |  |  |  |
| YOY change | -8.3\% | +8.5\% | -0.1\% | -4.5\% | -1.5\% | -5.7\% | -5.2\% | -2.9\% | -4.8\% | -3.2\% | -3.9\% | +3.5\% | -1.7\% |  |  |  |
| Others | 3,692 | 4,033 | 7,725 | 3,704 | 11,429 | 4,863 | 8,567 | 16,292 | 4,046 | 4,470 | 8,516 | 4,530 | 13,046 |  |  |  |
| YOY change | +3.4\% | -2.0\% | +0.5\% | +0.3\% | +0.4\% | +8.0\% | +4.5\% | +2.6\% | +9.6\% | +10.8\% | +10.2\% | +22.3\% | +14.1\% |  |  |  |

(3) Sales and Income by Business Segment

| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | $\begin{gathered} \text { 1st half } \\ \text { (forecast) } \end{gathered}$ | Difference | Full Year (forecast) | Difference |
| Net sales | 91,778 | 103,035 | 194,813 | 94,208 | 289,021 | 116,627 | 210,835 | 405,648 | 96,467 | 106,563 | 203,030 | 99,931 | 302,961 |  |  |  | 201,000 | +1.0\% | 414,000 |  |
| YOY change | +3.0\% | +3.1\% | +3.1\% | +2.8\% | +3.0\% | +3.5\% | +3.2\% | +3.1\% | +5.1\% | +3.4\% | +4.2\% | +6.1\% | +4.8\% |  |  |  | +3.2\% |  | +2.1\% |  |
| Service IT Business | 22,405 | 25,385 | 47,790 | 24,066 | 71,856 | 28,747 | 52,813 | 100,603 | 26,668 | 29,488 | 56,156 | 27,990 | 84,146 |  |  |  | 48,800 | +15.1\% | 116,500 |  |
| YOY change |  |  |  |  |  |  |  |  | +19.0\% | +16.2\% | +17.5\% | +16.3\% | +17.1\% |  |  |  | +2.1\% |  | +15.8\% |  |
| BPO | 8,981 | 9,332 | 18,313 | 9,669 | 27,982 | 10,275 | 19,944 | 38,257 | 9,153 | 9,106 | 18,259 | 9,477 | 27,736 |  |  |  | 18,800 | -2.9\% | 39,000 |  |
| YOY change |  |  |  |  |  |  |  |  | +1.9\% | -2.4\% | -0.3\% | -2.0\% | -0.9\% |  |  |  | +2.7\% |  | +1.9\% |  |
| Financial IT Business | 23,955 | 26,670 | 50,625 | 25,490 | 76,115 | 30,540 | 56,030 | 106,655 | 26,211 | 26,512 | 52,723 | 25,230 | 77,953 |  |  |  | 54,200 | -2.7\% | 104,500 |  |
| YOY change |  |  |  |  |  |  |  |  | +9.4\% | -0.6\% | +4.1\% | -1.0\% | +2.4\% |  |  |  | +7.1\% |  | -2.0\% |  |
| Industrial IT Business | 40,113 | 45,863 | 85,976 | 39,236 | 125,212 | 51,273 | 90,509 | 176,485 | 40,959 | 48,905 | 89,864 | 43,606 | 133,470 |  |  |  | 87,600 | +2.6\% | 180,000 |  |
| YOY change |  |  |  |  |  |  |  |  | +2.1\% | +6.6\% | +4.5\% | +11.1\% | +6.6\% |  |  |  | +1.9\% |  | +2.0\% |  |
| Other business | 2,629 | 2,588 | 5,217 | 2,676 | 7,893 | 2,795 | 5,471 | 10,688 | 2,285 | 2,302 | 4,587 | 2,213 | 6,800 |  |  |  | 5,300 | -13.5\% | 11,000 |  |
| YOY change |  |  |  |  |  |  |  |  | -13.1\% | -11.1\% | -12.1\% | -17.3\% | -13.8\% |  |  |  | +1.6\% |  | +2.9\% |  |
| Inter-segment elimination/adjustments | -6,306 | -6,803 | -13,109 | -6,930 | -20,039 | -7,002 | -13,932 | -27,041 | -8,810 | -9,751 | -18,561 | -8,585 | -27,146 |  |  |  | -13,700 | +35.5\% | -37,000 |  |
| Operating income | 5,053 | 8,538 | 13,591 | 7,105 | 20,696 | 12,047 | 19,152 | 32,743 | 5,822 | 9,720 | 15,542 | 9,480 | 25,022 |  |  |  | 14,000 | +11.0\% | 35,000 |  |
| Composition | 5.5\% | 8.3\% | 7.0\% | 7.5\% | 7.2\% | 10.3\% | 9.1\% | 8.1\% | 6.0\% | 9.1\% | 7.7\% | 9.5\% | 8.3\% |  |  |  | 7.0\% |  | 8.5\% |  |
| YOY change | +25.8\% | +57.9\% | +44.2\% | +9.2\% | +29.9\% | +8.6\% | +8.8\% | +21.2\% | +15.2\% | +13.8\% | +14.4\% | +33.4\% | +20.9\% |  |  |  | +3.0\% |  | +6.9\% |  |
| Service IT Business | 1,206 | 1,847 | 3,053 | 1,963 | 5,016 | 3,123 | 5,086 | 8,139 | 1,477 | 1,919 | 3,396 | 1,862 | 5,258 |  |  |  | 3,100 | +9.5\% | 8,300 |  |
| Composition | 5.4\% | 7.3\% | 6.4\% | 8.2\% | 7.0\% | 10.9\% | 9.6\% | 8.1\% | 5.5\% | 6.5\% | 6.0\% | 6.7\% | 6.2\% |  |  |  | 6.4\% |  | 7.1\% |  |
| YOY change |  |  |  |  |  |  |  |  | +22.5\% | +3.9\% | +11.2\% | -5.1\% | +4.8\% |  |  |  | +1.5\% |  | +2.0\% |  |
| BPO | 282 | 315 | 597 | 482 | 1,079 | 559 | 1,041 | 1,638 | 403 | 412 | 815 | 539 | 1,354 |  |  |  | 850 | -4.1\% | 2,000 |  |
| Composition | 3.1\% | 3.4\% | 3.3\% | 5.0\% | 3.9\% | 5.4\% | 5.2\% | 4.3\% | 4.4\% | 4.5\% | 4.5\% | 5.7\% | 4.9\% |  |  |  | 4.5\% |  | 5.1\% |  |
| YOY change |  |  |  |  |  |  |  |  | +42.9\% | +30.8\% | +36.5\% | +11.8\% | +25.5\% |  |  |  | +42.4\% |  | +22.1\% |  |
| Financial IT Business | 2,053 | 2,792 | 4,845 | 2,924 | 7,769 | 3,562 | 6,486 | 11,331 | 2,294 | 3,421 | 5,715 | 3,274 | 8,989 |  |  |  | 5,000 | +14.3\% | 11,800 |  |
| Composition | 8.6\% | 10.5\% | 9.6\% | 11.5\% | 10.2\% | 11.7\% | 11.6\% | 10.6\% | 8.8\% | 12.9\% | 10.8\% | 13.0\% | 11.5\% |  |  |  | 9.2\% |  | 11.3\% |  |
| YOY change |  |  |  |  |  |  |  |  | +11.7\% | +22.5\% | +18.0\% | +12.0\% | +15.7\% |  |  |  | +3.2\% |  | +4.1\% |  |
| Industrial IT Business | 1,357 | 3,433 | 4,790 | 1,630 | 6,420 | 5,089 | 6,719 | 11,509 | 1,604 | 3,816 | 5,420 | 3,806 | 9,226 |  |  |  | 4,850 | +11.8\% | 12,500 |  |
| Composition | 3.4\% | 7.5\% | 5.6\% | 4.2\% | 5.1\% | 9.9\% | 7.4\% | 6.5\% | 3.9\% | 7.8\% | 6.0\% | 8.7\% | 6.9\% |  |  |  | 5.5\% |  | 6.9\% |  |
| YOY change |  |  |  |  |  |  |  |  | +18.2\% | +11.2\% | +13.2\% | +133.5\% | +43.7\% |  |  |  | +1.3\% |  | +8.6\% |  |
| Other business | 258 | 233 | 491 | 275 | 766 | 244 | 519 | 1,010 | 233 | 267 | 500 | 219 | 719 |  |  |  | 500 | +0.0\% | 1,000 |  |
| Composition | 9.8\% | 9.0\% | 9.4\% | 10.3\% | 9.7\% | 8.7\% | 9.5\% | 9.4\% | 10.2\% | 11.6\% | 10.9\% | 9.9\% | 10.6\% |  |  |  | 9.4\% |  | 9.1\% |  |
| YOY change |  |  |  |  |  |  |  |  | -9.7\% | +14.6\% | +1.8\% | -20.4\% | -6.1\% |  |  |  | +1.8\% |  | -1.0\% |  |
| Inter-segment elimination/adjustments | -104 | -84 | -188 | -168 | -356 | -528 | -696 | -884 | -190 | -116 | -306 | -219 | -525 |  |  |  | -300 | +2.0\% | -600 |  |

fos for each segnent include intersegment sales

| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 st quarter | 2nd quarter | 1 st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year |
| Orders received during the term | 52,047 | 54,949 | 106,996 | 48,802 | 155,798 | 63,427 | 112,229 | 219,225 | 50,779 | 61,709 | 112,488 | 54,753 | 167,241 |  |  |  |
| YOY change | +1.8\% | +2.8\% | +2.3\% | +5.4\% | +3.3\% | +10.5\% | +8.2\% | +5.2\% | -2.4\% | +12.3\% | +5.1\% | +12.2\% | +7.3\% |  |  |  |
| Service IT Business | 10,690 | 10,699 | 21,389 | 9,454 | 30,843 | 11,914 | 21,368 | 42,757 | 11,623 | 11,900 | 23,523 | 11,360 | 34,883 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | +8.7\% | +11.2\% | +10.0\% | +20.2\% | +13.1\% |  |  |  |
| Financial IT Business | 14,228 | 17,145 | 31,373 | 15,577 | 46,950 | 24,013 | 39,590 | 70,963 | 10,771 | 20,810 | 31,581 | 14,181 | 45,762 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | -24.3\% | +21.4\% | +0.7\% | -9.0\% | -2.5\% |  |  |  |
| Industrial IT Business | 27,128 | 27,105 | 54,233 | 23,772 | 78,005 | 27,500 | 51,272 | 105,505 | 28,384 | 29,000 | 57,384 | 29,212 | 86,596 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | +4.6\% | +7.0\% | +5.8\% | +22.9\% | +11.0\% |  |  |  |
| Order backlog at period-end | 68,922 | 68,274 | 68,274 | 67,924 | 67,924 | 67,716 | 67,716 | 67,716 | 68,365 | 73,236 | 73,236 | 72,428 | 72,428 |  |  |  |
| YOY change | -7.0\% | -6.1\% | -6.1\% | -2.7\% | -2.7\% | +4.6\% | +4.6\% | +4.6\% | -0.8\% | +7.3\% | +7.3\% | +6.6\% | +6.6\% |  |  |  |
| Service IT Business | 13,437 | 13,544 | 13,544 | 12,738 | 12,738 | 12,142 | 12,142 | 12,142 | 13,981 | 15,227 | 15,227 | 15,109 | 15,109 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | +4.0\% | +12.4\% | +12.4\% | +18.6\% | +18.6\% |  |  |  |
| Financial IT Business | 20,300 | 20,519 | 20,519 | 19,224 | 19,224 | 23,324 | 23,324 | 23,324 | 17,436 | 21,529 | 21,529 | 19,538 | 19,538 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | -14.1\% | +4.9\% | +4.9\% | +1.6\% | +1.6\% |  |  |  |
| Industrial IT Business | 35,184 | 34,210 | 34,210 | 35,961 | 35,961 | 32,249 | 32,249 | 32,249 | 36,948 | 36,479 | 36,479 | 37,780 | 37,780 |  |  |  |
| YOY change |  |  |  |  |  |  |  |  | +5.0\% | +6.6\% | +6.6\% | +5.1\% | +5.1\% |  |  |  |

(5) Order Status (Total)

| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year |
| Orders received during the term |  |  |  |  |  |  |  |  |  |  | 209,326 |  |  |  |  |  |
| YOY change |  | - |  |  |  | - |  |  |  | - |  |  | - |  |  |  |
| Service IT Business |  | - - |  |  | - | - |  |  |  |  | 57,320 |  | - |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BPO |  | - |  |  |  |  |  |  |  |  | 16,801 |  | - |  |  |  |
| YOY change |  | - |  |  |  |  |  |  |  |  |  |  | - |  |  |  |
| Financial IT Business |  |  |  |  |  |  |  |  |  |  | 50,218 |  |  |  |  |  |
| YOY change |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Industrial IT Business |  |  |  |  |  |  |  |  |  |  | 84,985 |  | - |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |  | - - |  |  |  |
| Order backlog at period-end | - | - - | - | - | - |  | 122,067 | 122,067 | - |  | 130,591 |  | - - |  |  |  |
| YOY change |  | - |  | - |  |  |  |  |  |  |  |  |  |  |  |  |
| Service IT Business |  | - |  |  | - |  | 30,693 | 30,693 |  |  | 38,257 |  | - |  |  |  |
| YOY change |  | - |  |  |  | - |  |  |  | - |  |  | - |  |  |  |
| BPO |  | - |  |  | - | - |  |  |  | - | - |  | - |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |
| Financial IT Business |  |  |  |  |  |  | 39,254 | 39,254 | - |  | 36,885 |  | - |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |  | - |  |  |  |
| Industrial IT Business | - - | - - |  | - | - - |  | 52,120 | 52,120 | - | - | 55,447 |  | - |  |  |  |
| YOY change | - - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| (Millions of yen) | FY2018 |  |  |  |  |  |  |  | FY2019 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st quarter | 2nd quarter | 1st half | 3rd quarter | Three quarters | 4th quarter | 2nd half | Full year | 1st half (forecast) | Full Year (forecast) |
| Capital expenditures | 3,080 | 5,487 | 8,567 | 4,671 | 13,238 | 3,669 | 8,340 | 16,907 | 3,582 | 2,844 | 6,426 | 3,254 | 9,680 |  |  |  |  | 16,500 |
| Depreciation | 2,840 | 3,349 | 6,189 | 3,096 | 9,285 | 3,287 | 6,383 | 12,572 | 3,033 | 3,356 | 6,389 | 3,173 | 9,562 |  |  |  |  | 12,500 |
| Research and development expenses | 233 | 270 | 503 | 237 | 740 | 256 | 493 | 996 | 235 | 224 | 459 | 276 | 735 |  |  |  |  | 1,300 |
| Amortization of goodwill | 72 | 72 | 144 | 71 | 215 | 74 | 145 | 289 | 72 | 72 | 144 | 74 | 218 |  |  |  |  | 280 |
| Goodwill balance at the end of the term | 1,262 | 1,190 | 1,190 | 1,128 | 1,128 | 1,118 | 1,118 | 1,118 | 1,041 | 963 | 963 | 903 | 903 |  |  |  |  | 880 |
| Number of Employees at the end of the | 20,277 | 20,206 | 20,206 | 20,018 | 20,018 | 19,877 | 19,877 | 19,877 | 20,602 | 20,382 | 20,382 | 20,247 | 20,247 |  |  |  |  |  |

Goodwill amortization and balance at the end of the period in review included goodwill associated with intangible assets acknowledged in accordance with revised Accounting Standard for Business Combinations.

## 2. Eleven-Year Summary [Consolidated]

| (Millions of yen) | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year (Plan) |
| Net sales | 338,302 | 313,856 | 323,173 | 327,417 | 337,834 | 346,647 | 361,025 | 382,689 | 393,398 | 405,648 | 414,000 |
| YOY change |  | -7.2\% | +3.0\% | +1.3\% | +3.2\% | +2.6\% | +4.1\% | +6.0\% | +2.8\% | +3.1\% | +2.1\% |
| Service IT Business |  |  |  |  |  |  |  |  |  | 93,731 | 103,600 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +10.5\% |
| BPO |  |  |  |  |  |  |  |  |  | 34,909 | 35,700 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +2.3\% |
| Financial IT Business |  |  |  |  |  |  |  |  |  | 106,424 | 104,200 |
| YOY change |  |  |  |  |  |  |  |  |  |  | -2.1\% |
| Industrial IT Business |  |  |  |  |  |  |  |  |  | 165,686 | 165,000 |
| YOY change |  |  |  |  |  |  |  |  |  |  | -0.4\% |
| Other business |  |  |  |  |  |  |  |  |  | 4,896 | 5,500 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +12.3\% |
| IT Infrastructure Services |  |  | 109,092 | 109,234 | 110,076 | 113,407 | 116,308 | 123,636 | 123,547 | 128,196 |  |
| YOY change |  |  |  | +0.1\% | +0.8\% | +3.0\% | +2.6\% | +6.3\% | -0.1\% | +3.8\% |  |
| Financial IT Services |  |  | 72,550 | 69,659 | 70,994 | 74,561 | 78,827 | 78,972 | 83,792 | 92,650 |  |
| YOY change |  |  |  | -4.0\% | +1.9\% | +5.0\% | +5.7\% | +0.2\% | +6.1\% | +10.6\% |  |
| Industrial IT Services |  |  | 134,327 | 141,862 | 149,565 | 151,322 | 159,791 | 173,002 | 180,245 | 179,846 |  |
| YOY change |  |  |  | +5.6\% | +5.4\% | +1.2\% | +5.6\% | +8.3\% | +4.2\% | -0.2\% |  |
| Other business |  |  | 7,202 | 6,661 | 7,196 | 7,355 | 6,097 | 7,078 | 5,813 | 4,955 |  |
| YOY change |  |  |  | -7.5\% | +8.0\% | +2.2\% | -17.1\% | +16.1\% | -17.9\% | -14.8\% |  |
| Outsourcing and network | 125,721 | 126,164 | 124,496 |  |  |  |  |  |  |  |  |
| YOY change |  | +0.4\% | -1.3\% |  |  |  |  |  |  |  |  |
| Software development | 175,847 | 155,976 | 163,889 |  |  |  |  |  |  |  |  |
| YOY change |  | -11.3\% | +5.1\% |  |  |  |  |  |  |  |  |
| Solution services | 29,409 | 25,021 | 27,183 |  |  |  |  |  |  |  |  |
| YOY change |  | -14.9\% | +8.6\% |  |  |  |  |  |  |  |  |
| Other business | 7,325 | 6,693 | 7,604 |  |  |  |  |  |  |  |  |
| YOY change |  | -8.6\% | +13.6\% |  |  |  |  |  |  |  |  |
| Cost of sales | 272,944 | 254,827 | 261,145 | 266,159 | 276,935 | 283,881 | 294,927 | 312,153 | 317,440 | 321,286 |  |
| Composition | 80.7\% | 81.2\% | 80.8\% | 81.3\% | 82.0\% | 81.9\% | 81.7\% | 81.6\% | 80.7\% | 79.2\% |  |
| YOY change |  | -6.6\% | +2.5\% | +1.9\% | +4.0\% | +2.5\% | +3.9\% | +5.8\% | +1.7\% | +1.2\% |  |
| Gross profit | 65,357 | 59,029 | 62,027 | 61,258 | 60,899 | 62,766 | 66,097 | 70,535 | 75,958 | 84,362 |  |
| Composition | 19.3\% | 18.8\% | 19.2\% | 18.7\% | 18.0\% | 18.1\% | 18.3\% | 18.4\% | 19.3\% | 20.8\% |  |
| YOY change |  | -9.7\% | +5.1\% | -1.2\% | -0.6\% | +3.1\% | +5.3\% | +6.7\% | +7.7\% | +11.1\% |  |
| Selling, general and administrative expenses | 41,569 | 43,032 | 49,209 | 45,636 | 42,727 | 43,255 | 44,976 | 46,099 | 48,938 | 51,618 |  |
| Composition | 12.3\% | 13.7\% | 15.2\% | 13.9\% | 12.6\% | 12.5\% | 12.5\% | 12.0\% | 12.4\% | 12.7\% |  |
| YOY change |  | +3.5\% | +14.4\% | -7.3\% | -6.4\% | +1.2\% | +4.0\% | +2.5\% | +6.2\% | +5.5\% |  |
| Operating income | 23,787 | 15,996 | 12,818 | 15,621 | 18,171 | 19,510 | 21,121 | 24,436 | 27,019 | 32,743 | 35,000 |
| Composition | 7.0\% | 5.1\% | 4.0\% | 4.8\% | 5.4\% | 5.6\% | 5.9\% | 6.4\% | 6.9\% | 8.1\% | 8.5\% |
| YOY change |  | -32.8\% | -19.9\% | +21.9\% | +16.3\% | +7.4\% | +8.3\% | +15.7\% | +10.6\% | +21.2\% | +6.9\% |
| Recurring profit | 23,604 | 15,719 | 12,625 | 15,393 | 17,440 | 18,971 | 21,251 | 24,521 | 27,092 | 32,795 | 35,500 |
| Composition | 7.0\% | 5.0\% | 3.9\% | 4.7\% | 5.2\% | 5.5\% | 5.9\% | 6.4\% | 6.9\% | 8.1\% | 8.6\% |
| YOY change |  | -33.4\% | -19.7\% | +21.9\% | +13.3\% | +8.8\% | +12.0\% | +15.4\% | +10.5\% | +21.1\% | +8.2\% |
| Net income (loss) attributable to owners of the parent company | 9,406 | 7,659 | 5,985 | 2,135 | 5,868 | 7,913 | 10,275 | 12,678 | 16,306 | 20,620 | 23,300 |
| Composition | 2.8\% | 2.4\% | 1.9\% | 0.7\% | 1.7\% | 2.3\% | 2.8\% | 3.3\% | 4.1\% | 5.1\% | 5.6\% |
| YOY change |  | -18.6\% | -21.9\% | -64.3\% | +174.8\% | +34.9\% | +29.8\% | +23.4\% | +28.6\% | +26.5\% | +13.0\% |
| Net income per share - basic (yen) | 110.74 | 89.25 | 68.19 | 24.33 | 66.86 | 90.16 | 117.40 | 145.22 | 189.02 | 241.44 | 275.51 |
| Net income per share - diluted (yen) | 110.72 |  |  | 24.33 | 66.83 | 90.12 |  |  |  |  |  |
| Dividends per share (yen) | 32.00 | 32.00 | 32.00 | 18.00 | 21.00 | 25.00 | 30.00 | 33.00 | 36.00 | 40.00 | 60.00 |
| Payout ratio (\%) | 28.9\% | 35.9\% | 46.9\% | 74.0\% | 31.4\% | 27.7\% | 25.6\% | 22.7\% | 19.0\% | 16.6\% | 21.8\% |
| Total Return Ratio(\%) | 28.9\% | 35.9\% | 46.9\% | 74.0\% | 31.4\% | 27.7\% | 30.4\% | 35.3\% | 31.9\% | 30.5\% | 39.9\% |


| (Millions of yen) | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year (Plan) |
| Net sales | 338,302 | 313,856 | 323,173 | 327,417 | 337,834 | 346,647 | 361,025 | 382,689 | 393,398 | 405,648 | 414,000 |
| YOY change |  | -7.2\% | +3.0\% | +1.3\% | +3.2\% | +2.6\% | +4.1\% | +6.0\% | +2.8\% | +3.1\% | +2.1\% |
| Service IT Business |  |  |  |  |  |  |  |  |  | 100,603 | 116,500 |
|  |  |  |  |  |  |  |  |  |  |  | +15.8\% |
| BPO |  |  |  |  |  |  |  |  |  | 38,257 | 39,000 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +1.9\% |
| Financial IT Business |  |  |  |  |  |  |  |  |  | 106,655 | 104,500 |
| Industrial IT Business $\quad$ YOY change |  |  |  |  |  |  |  |  |  |  | -2.0\% |
|  |  |  |  |  |  |  |  |  |  | 176,485 | 180,000 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +2.0\% |
| Other business |  |  |  |  |  |  |  |  |  | 10,688 | 11,000 |
| YOY change |  |  |  |  |  |  |  |  |  |  | +2.9\% |
| Inter-segment elimination/adjustments |  |  |  |  |  |  |  |  |  | -27,041 | -37,000 |
| IT Infrastructure Services |  |  | 110,916 | 111,358 | 112,666 | 115,360 | 118,200 | 125,929 | 126,581 | 131,700 |  |
| Financial IT Services YOY change |  |  |  | +0.4\% | +1.2\% | +2.4\% | +2.5\% | +6.5\% | +0.5\% | +4.0\% |  |
|  |  |  | 72,665 | 70,099 | 71,499 | 75,148 | 79,543 | 79,519 | 84,051 | 92,983 |  |
|  |  |  |  | -3.5\% | +2.0\% | +5.1\% | +5.8\% | -0.0\% | +5.7\% | +10.6\% |  |
| Industrial IT Services |  |  | 141,294 | 149,466 | 155,689 | 158,234 | 166,357 | 180,000 | 189,409 | 188,626 |  |
|  |  |  |  | +5.8\% | +4.2\% | +1.6\% | +5.1\% | +8.2\% | +5.2\% | -0.4\% |  |
| Other business |  |  | 16,595 | 16,234 | 16,232 | 16,498 | 14,667 | 16,095 | 11,885 | 10,791 |  |
| YOY change |  |  |  | -2.2\% | -0.0\% | +1.6\% | -11.1\% | +9.7\% | -26.2\% | -9.2\% |  |
| Inter-segment elimination/adjustments |  |  | -18,298 | -19,740 | -18,253 | -18,593 | -17,742 | -18,855 | -18,528 | -18,453 |  |
| Operating income | 23,787 | 15,996 | 12,818 | 15,621 | 18,171 | 19,510 | 21,121 | 24,436 | 27,019 | 32,743 | 35,000 |
| Composition | 7.0\% | 5.1\% | 4.0\% | 4.8\% | 5.4\% | 5.6\% | 5.9\% | 6.4\% | 6.9\% | 8.1\% | 8.5\% |
|  |  | -32.8\% | -19.9\% | +21.9\% | +16.3\% | +7.4\% | +8.3\% | +15.7\% | +10.6\% | +21.2\% | +6.9\% |
| Service IT Business $\quad$ Composition |  |  |  |  |  |  |  |  |  | 8,139 | 8,300 |
|  |  |  |  |  |  |  |  |  |  | 8.1\% | 7.1\% |
| BPO YOY change |  |  |  |  |  |  |  |  |  |  | +2.0\% |
|  | - | - |  |  |  |  |  |  |  | 1,638 | 2,000 |
| Composition |  |  |  |  |  |  |  |  |  | 4.3\% | 5.1\% |
| YOY change |  |  |  |  |  |  |  |  |  |  | +22.1\% |
| Financial IT Business |  |  |  |  |  |  |  |  |  | 11,331 | 11,800 |
|  |  |  |  |  |  |  |  |  |  | 10.6\% | 11.3\% |
| YOY change |  |  |  |  |  |  |  |  |  |  | +4.1\% |
| Industrial IT Business |  |  |  |  |  |  |  |  |  | 11,509 | 12,500 |
| Composition |  |  |  |  |  |  |  |  |  | 6.5\% | 6.9\% |
| YOY change |  |  |  |  |  |  |  |  |  |  | +8.6\% |
| Other business | - | - | - |  | - |  |  |  |  | 1,010 | 1,000 |
| Composition |  |  |  |  |  |  |  |  |  | 9.4\% | 9.1\% |
| YOY change |  |  |  |  |  |  |  |  |  |  | -1.0\% |
| Inter-segment elimination/adjustments |  |  |  |  |  |  |  |  |  | -884 | -600 |
| IT Infrastructure Services |  |  | 8,131 | 8,049 | 7,101 | 7,652 | 7,179 | 8,924 | 10,158 | 11,743 |  |
| Composition |  |  | 7.3\% | 7.2\% | 6.3\% | 6.6\% | 6.1\% | 7.1\% | 8.0\% | 8.9\% |  |
| Financial IT Services Composition |  |  |  | -1.0\% | -11.8\% | +7.8\% | -6.2\% | +24.3\% | +13.8\% | +15.6\% |  |
|  |  |  | 3,922 | 4,534 | 6,021 | 6,385 | 5,549 | 3,361 | 3,626 | 8,042 |  |
| Composition |  |  | 5.4\% | 6.5\% | 8.4\% | 8.5\% | 7.0\% | 4.2\% | 4.3\% | 8.6\% |  |
| YOY change |  |  |  | +15.6\% | +32.8\% | +6.0\% | -13.1\% | -39.4\% | +7.9\% | +121.8\% |  |
| Industrial IT Services |  |  | 1,625 | 2,658 | 4,992 | 4,687 | 7,049 | 9,972 | 12,496 | 12,835 |  |
| Composition |  |  | 1.2\% | 1.8\% | 3.2\% | 3.0\% | 4.2\% | 5.5\% | 6.6\% | 6.8\% |  |
| YOY change |  |  |  | +63.6\% | +87.8\% | -6.1\% | +50.4\% | +41.5\% | +25.3\% | +2.7\% |  |
| Other business   <br> Composition   <br> YOY change   <br> Inter-segment elimination/adjustments   |  |  | 1,313 | 2,277 | 2,153 | 2,152 | 2,159 | 2,649 | 1,084 | 1,006 |  |
|  |  |  | 7.9\% | 14.0\% | 13.3\% | 13.0\% | 14.7\% | 16.5\% | 9.1\% | 9.3\% |  |
|  |  |  |  | +73.4\% | -5.4\% | -0.0\% | +0.3\% | +22.7\% | -59.1\% | -7.2\% |  |
|  |  |  | -2,174 | -1,898 | -2,097 | -1,367 | -816 | -471 | -345 | -884 |  |


| (Millions of yen) | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year (Plan) |
| Orders received during the term | 156,385 | 146,621 | 162,287 | 174,680 | 179,352 | 172,721 | 199,842 | 207,345 | 208,307 | 219,225 |  |
| YOY change |  | -6.2\% | +10.7\% | +7.6\% | +2.7\% | -3.7\% | +15.7\% | +3.8\% | +0.5\% | +5.2\% |  |
| Service IT Business |  |  |  |  |  |  |  |  |  | 42,757 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Business | - |  |  |  |  |  |  |  |  | 70,963 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Industrial IT Business |  |  |  |  |  |  |  |  |  | 105,505 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Services | - |  | 60,697 | 63,117 | 65,367 | 63,927 | 69,226 | 73,861 | 75,361 | 84,039 |  |
| YOY change |  |  |  | +4.0\% | +3.6\% | -2.2\% | +8.3\% | +6.7\% | +2.0\% | +11.5\% |  |
| Industrial IT Services | - |  | 101,590 | 111,563 | 113,985 | 108,793 | 130,616 | 133,483 | 132,946 | 135,186 |  |
| YOY change |  |  |  | +9.8\% | +2.2\% | -4.6\% | +20.1\% | +2.2\% | -0.4\% | +1.7\% |  |
| Order backlog at period-end | 52,808 | 49,569 | 47,967 | 57,778 | 62,055 | 58,869 | 71,095 | 69,961 | 64,751 | 67,716 |  |
| YOY change |  | -6.1\% | -3.2\% | +20.5\% | +7.4\% | -5.1\% | +20.8\% | -1.6\% | -7.4\% | +4.6\% |  |
| Service IT Business |  |  |  |  |  |  |  |  |  | 12,142 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Business |  |  |  |  |  |  |  |  |  | 23,324 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Industrial IT Business |  |  |  |  |  |  |  |  |  | 32,249 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Services |  |  | 18,229 | 24,453 | 26,057 | 23,824 | 23,983 | 25,796 | 25,547 | 28,461 |  |
| YOY change |  |  |  | +34.1\% | +6.6\% | -8.6\% | +0.7\% | +7.6\% | -1.0\% | +11.4\% |  |
| Industrial IT Services |  | - | 29,738 | 33,325 | 35,997 | 35,044 | 47,111 | 44,164 | 39,204 | 39,255 |  |
| YOY change |  |  |  | +12.1\% | +8.0\% | -2.6\% | +34.4\% | -6.3\% | -11.2\% | +0.1\% |  |


| (Millions of yen) | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year (Plan) |
| Orders received during the term |  |  |  |  |  |  |  |  |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Service IT Business |  |  |  |  |  |  |  |  |  |  |  |
| BPO |  |  |  |  |  |  |  |  |  |  |  |
|  | - |  |  |  |  |  |  |  |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Business |  |  |  |  |  |  |  |  |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Industrial IT Business | - |  |  |  |  |  |  |  |  |  |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Order backlog at period-end $\quad$ YOY change |  |  |  |  |  |  |  |  |  | 122,067 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| Service IT Business |  |  |  |  |  |  |  |  |  | 30,693 |  |
| YOY change |  |  |  |  |  |  |  |  |  |  |  |
| BPO |  |  |  |  |  |  |  |  |  |  |  |
| Financial IT Business |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | 39,254 |  |
|  YOY change <br> Industrial IT Business YOY change |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | 52,120 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |


| (Millions of yen) | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year | Full Year (Plan) |
| Current assets | 140,799 | 141,967 | 128,455 | 142,442 | 138,219 | 143,519 | 140,450 | 166,666 | 152,162 | 162,064 |  |
| Fixed assets | 154,527 | 171,109 | 172,620 | 167,560 | 164,083 | 170,091 | 205,401 | 169,828 | 185,459 | 204,889 |  |
| Total assets | 295,327 | 313,077 | 301,076 | 310,003 | 302,302 | 313,610 | 345,851 | 336,495 | 337,622 | 366,954 |  |
| Current liabilities | 82,051 | 86,255 | 73,090 | 83,065 | 91,063 | 72,790 | 77,666 | 91,508 | 78,676 | 81,310 |  |
| Non-current liabilities | 67,058 | 71,746 | 76,875 | 75,972 | 53,079 | 76,316 | 79,395 | 64,447 | 59,743 | 59,344 |  |
| Total liabilities | 149,110 | 158,001 | 149,965 | 159,038 | 144,143 | 149,107 | 157,062 | 155,955 | 138,420 | 143,205 |  |
| Net assets | 146,216 | 155,075 | 151,110 | 150,965 | 158,159 | 164,502 | 188,789 | 180,539 | 199,202 | 226,298 |  |
| Total liabilities and net assets | 295,327 | 313,077 | 301,076 | 310,003 | 302,302 | 313,610 | 345,851 | 336,495 | 337,622 | 366,954 |  |
| Total interest-bearing debt | 80,532 | 91,646 | 77,454 | 76,515 | 60,550 | 58,869 | 52,114 | 46,158 | 35,144 | 32,876 |  |
| Interest-bearing debt ratio | 27.3\% | 29.3\% | 25.7\% | 24.7\% | 20.0\% | 18.8\% | 15.1\% | 13.7\% | 10.4\% | 9.0\% |  |
| Net assets per share(yen) | 1,541.17 | 1,602.77 | 1,636.56 | 1,636.72 | 1,714.88 | 1,782.23 | 2,108.19 | 2,031.07 | 2,265.76 | 2,602.07 |  |
| Equity ratio (\%) | 44.4\% | 44.2\% | 47.7\% | 46.3\% | 49.8\% | 49.9\% | 53.3\% | 52.5\% | 57.8\% | 60.4\% |  |
| Net income to equity capital ratio (\%) | 7.4\% | 5.7\% | 4.2\% | 1.5\% | 3.9\% | 5.1\% | 6.0\% | 7.0\% | 8.8\% | 9.9\% |  |
| Recurring profit to total assets ratio (\%) | 8.0\% | 5.2\% | 4.1\% | 5.0\% | 5.7\% | 6.2\% | 6.4\% | 7.2\% | 8.0\% | 9.3\% |  |
| Cash flow from operating activities | 34,311 | 31,400 | 27,236 | 23,658 | 21,515 | 25,770 | 22,938 | 25,496 | 18,952 | 36,386 |  |
| Cash flow from investing activities | -20,079 | -25,726 | -18,957 | -15,158 | -14,391 | -5,334 | -17,744 | 8,688 | -23,488 | -14,202 |  |
| Cash flow from financial activities | -6,877 | 6,139 | -18,755 | -4,230 | -19,883 | -5,872 | -19,067 | -14,979 | -18,327 | -10,543 |  |
| Cash and cash equivalents at the end of the term | 35,104 | 46,987 | 36,492 | 41,119 | 28,433 | 43,142 | 29,485 | 48,651 | 25,730 | 37,545 |  |
| Free cash flows | 14,232 | 5,674 | 8,279 | 8,500 | 7,124 | 20,436 | 5,194 | 34,184 | -4,536 | 22,184 |  |
| Capital expenditures | 13,139 | 15,676 | 18,325 | 14,096 | 12,287 | 12,544 | 16,873 | 14,210 | 15,159 | 16,907 | 16,500 |
| Depreciation | 10,996 | 11,978 | 12,308 | 12,745 | 12,920 | 12,454 | 12,809 | 11,952 | 11,801 | 12,572 | 12,500 |
| Research and development expenses | 946 | 912 | 1,062 | 962 | 1,002 | 853 | 1,097 | 1,086 | 1,178 | 996 | 1,300 |
| Amortization of goodwill | 1,149 | 1,389 | 1,901 | 1,882 | 1,741 | 1,166 | 1,052 | 339 | 326 | 289 | 280 |
| Goodwill balance at the end of the term | 5,053 | 6,863 | 5,551 | 3,672 | 1,914 | 830 | 2,021 | 1,393 | 1,332 | 1,118 | 880 |
| Number of employees at the end of the term | 15,259 | 20,476 | 20,831 | 20,347 | 19,553 | 19,081 | 19,090 | 19,393 | 19,843 | 19,877 |  |
| Number of new-graduate recruits | 919 | 974 | 928 | 649 | 356 | 455 | 620 | 688 | 674 | 712 | 892 |
| Number of regular recruits | 1,117 | 512 | 370 | 450 | 379 | 549 | 499 | 687 | 575 | 840 |  |

Total interest-bearing debt indicate total sum of borrowed money and corporate bonds.
Free cash flows indicate toal sum of cash flow from operating activities and cash flow from investing activities.
coodwill amortization and balance at the end of the period in review included goodwill associated with intangible
fincipal amortization of goodwi
( $¥ 4,408$ million) incurred due to change in status to subsidiary of IT Holdings in December 2009, and five-year equal amortization from 4th quarter period ended March 2010 . Additional goodwill( $¥ 458$ million) incurred
(4olly owned subsidiary in April 2010, and five-year equal amortization from the first पuarter of the fiscal year ended March 2011.
Nexway $\mathrm{Co}^{\circ}$. Ltd.: Goodwill ( $¥ 2,896$ million) incurred due to change in status to subsidiary of INTEC in July 2008. Five-year equal amortization from 2nd quarter period ended March 2009 .

## $\rightarrow \operatorname{TIS}_{\text {TIS INTEC Group }}$ <br> Go Beyond

## Cautionary Statements

- All statements described in these materials are based on information available to management regarding the TIS INTEC Group-that is, TIS and the subsidiaries under its umbrella-as of the presentation date and certain assumptions deemed reasonable at this time. No intent is implied of promise by the Company to achieve such forward-looking statements. Indeed, various factors may cause future results to be substantially different from the assumptions presented in these materials.
- Full-year targets reflect revised performance estimates at the time of presentation.
- Quarterly financial results indicate the figures deducting from accumulated-term results.
(ex. Third quarter results = Three quarter results - Two quarter results)
- From the fiscal year ending March 31, 2019, Business segments were reclassified at TIS, paralleling changes in the management structure designed to promote the shift to a new business structure. For comparison purposes, figures for fiscal 2018 have been recalculated and are presented according to the new segment breakdown.
- From the first quarter of fiscal 2019, TIS applies "Partial Amendments to Accounting Standard for Tax Effect Accounting" (Accounting Standards Board of Japan, Statement No. 28, February 16, 2018). Figures for fiscal 2018 have been retrospectively restated in line with the aforementioned partial amendments.

