# Information Meeting Materials for the First Three Quarters of the Fiscal Year ending March 31, 2010 

- Three-quarter performance summary
- Full-year forecasts


## Three-Quarter Performance Summary

Three-Quarter Performance Summary: IT Holdings (Consolidated)

| IT Holdings | Fiscal 2009 |  | Fiscal 2010 |  | YOY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters |
| Net sales | 163,426 | 232,985 | 146,954 | 208,927 | $\begin{array}{rr} (10.1) \% & \\ & (16,472) \\ \hline \end{array}$ | $\begin{array}{cc} \hline(10.3) \% & \\ & (24,058) \\ \hline \end{array}$ |
| Outsourcing and network | 37.2\% 60,794 | 39.6\% 92,342 | 41.9\% 61,623 | 43.6\% 91,070 | 1.4\% $829$ | (1.4)\% $(1,272)$ |
| Software development | $50.2 \%$ 82,000 | 48.0\% 111,740 | 47.8\% 70,308 | 46.1\% 96.333 | $(14.3) \% \quad(11,692)$ | $(13.8) \% \quad(15,407)$ |
| Solution services | 9.1\% 14,914 | 8.9\% 20,817 | 8.0\% 11,798 | 7.7\% 16.187 | $(20.9) \% \quad(3,116)$ | $(22.2) \% \quad(4,630)$ |
| Other business | 3.5\% 5,717 | 3.5\% $\quad 8,085$ | 2.2\% 3,224 | 2.6\% 5 | $\begin{array}{ll} (43.6) \% & (2,493) \\ \hline \end{array}$ | $\begin{array}{rr} (34.0) \% & \\ & (2,750) \\ \hline \end{array}$ |
| Operating income | 5.8\% 9,400 | 5.0\% 11,613 | 4.0\% 5,805 | 2.8\% 5 5,919 | $\begin{array}{ll} (38.2) \% & \\ & (3,595) \\ \hline \end{array}$ | $(49.0) \%$ |
| Recurring profit | 5.8\% 9 9,479 | 5.1\% 11,794 | 3.9\% 5 5,792 | 2.8\% 5 5,818 | $\begin{array}{rr} (38.9) \% & \\ & (3,687) \\ \hline \end{array}$ | $(50.7) \% \quad(5,976)$ |
| Net income | $2.7 \%$ 4,491 | 1.9\% 4,353 | 2.2\% 3,207 | 1.1\% 2,337 | $\begin{array}{rr} \hline(28.6) \% & \\ & (1,284) \\ \hline \end{array}$ | $\begin{array}{ll} \hline(46.3) \% & \\ & (2,016) \\ \hline \end{array}$ |

Note: Revenues from leasing operations are included under other business. The amount for fiscal 2009, was booked according to old accounting standards for leasing operations, wherein leasing transactions with transferred ownership is written off on a gross basis, while the amount for fiscal 2010, was booked according to new accounting standards.

Despite some signs of economic recovery in Japan, business conditions remained sluggish overall. Difficult economic trends and pressure on corporate earnings forced clients to take a cautious stance on IT investment, including reduced spending limits. This situation had a major impact on the information services industry.
Net sales: Year-on-year decrease, largely due to reduced IT investment by clients.
Operating income: Year-on-year decrease, reflecting the lower net sales starting point as well as higher selling, general and administrative expenses, especially operating costs in the software development segment.
Status of service segments
Outsourcing and network
: Profit-squeezing developments, particularly requests by major clients to cut prices, eroded a solid contribution from Nexway. In the end, sales fell year-on-year.
Software development : Reduced IT spending by clients and an uphill battle to attract new projects were key issues compounding the fact that big projects had been completed in the previous term. As a result, sales fell year-on-year.
Solution services : Sales decreased year-on-year, primarily because the difficult business climate caused demand for hardware to retreat.

Three-Quarter Performance Summary: TIS (Consolidated) and INTEC

| TIS, Consolidated | (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2009 |  | Fiscal 2010 |  | YOY change |  |
|  | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters |
| Net sales | 55,659 | 74,202 | 44,472 | 61,415 | $\begin{array}{cc} (20.1) \% & \\ & (11,187) \\ \hline \end{array}$ | $\begin{array}{cc} \hline(17.2) \% & \\ & (12,787) \\ \hline \end{array}$ |
| Outsourcing and network | 32.0\% 17,819 | 35.7\% 26,510 | 38.1\% 16,950 | 40.8\% 25,050 | (4.9)\% <br> (869) | $(5.5) \% \quad(1,460)$ |
| Software development | 57.5\% $\quad 31,989$ | 53.0\% 39,345 | 51.0\% 22,692 | 48.7\% 29,930 | $(29.1) \% \quad(9,297)$ | $(23.9) \% \quad(9,415)$ |
| Solution services | 10.5\% 5,850 | 11.2\% $\quad 8,346$ | 10.9\% $\quad 4,830$ | 10.5\% 6,434 | $\begin{array}{cc} (17.4) \% & (1,020) \\ \hline \end{array}$ | $\begin{array}{rr} (22.9) \% & (1,912) \\ & \\ \hline \end{array}$ |
| Operating income | 3.9\% 2,180 | 2.6\% 1,939 | 4.6\% 2,024 | 1.6\% $\quad 1,010$ | (7.2)\% (156) | (47.9)\% (929) |
| Recurring profit | 5.5\% 3,063 | 3.6\% 2,706 | 5.1\% 2,262 | 2.3\% 1,434 | (26.2)\% (801) | (47.0)\% $\quad(1,272)$ |
| Net income | 3.8\% 2,105 | 0.8\% 590 | 3.1\% 1,368 | 1.1\% 652 | (35.0)\% (737) | 10.5\% 62 |

(Millions of yen)

| INTEC | Fiscal 2009 |  | Fiscal 2010 |  | YOY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters | First Two Quarters | First Three Quarters |
| Net sales | 45,034 | 67,491 | 43,169 | 63,624 | (4.1)\% $(1,865)$ | $\begin{array}{ll} \hline(5.7) \% & (3,867) \\ \hline \end{array}$ |
| Outsourcing and network | 34.4\% 15,497 | 33.9\% 22,849 | 33.6\% 14,501 | 34.4\% 21,860 | (6.4)\% <br> (996) | (4.3)\% <br> (989) |
| Software development | 56.5\% $\quad 25,441$ | 57.3\% 38,663 | 55.7\% $\quad 24,044$ | 55.5\% $\quad 35,286$ | $(5.5) \% \quad(1,397)$ | $(8.7) \% \quad(3,377)$ |
| Solution services | 9.1\% 4,095 | 8.9\% $\quad 5,979$ | 10.7\% 4 | 10.2\% 6,477 | 12.9\% 528 | 8.3\% 498 |
| Operating income | 5.6\% 2,544 | 5.1\% 3,413 | 4.1\% 1,769 | 4.6\% 2,908 | (30.5)\% (775) | (14.8)\% (505) |
| Recurring profit | 4.8\% 2,176 | 4.2\% 2,848 | 3.2\% 1,393 | 3.7\% 2,351 | (36.0)\% (783) | (17.5)\% (497) |
| Net income | 1.9\% 859 | 1.8\% 1,222 | 1.7\% 736 | 1.2\% 742 | (14.3)\% (123) | (39.3)\% (480) |

## UFIT Co., Ltd.

IT Holdings holds $70.4 \%$ equity. Particularly strong in services for credit card and consumer finance companies. Focuses on outsourcing services.

| Fiscal 2010 Three-Quarter Results |  |  |  |
| :--- | ---: | ---: | ---: |
| Consolidated <br> (Millions of yen) | Fiscal 2009 <br> First Three Quarters | Fiscal 2010 <br> First Three Quarters | YOY change |
| Net sales | 30,455 | 29,625 | $(830)$ |
| Operating income | 3,427 | 1,156 | $(2,271)$ |
| Recurring profit | 3,507 | 1,220 | $(2,287)$ |
| Net income | 1,988 | 614 | $(1,374)$ |

## Qualica Inc.

| IT Holdings holds 80\% equity and Komatsu Ltd., 20\%. Maintains a high profile with services for the manufacturing, distribution and service industries. |  |  |  |
| :---: | :---: | :---: | :---: |
| Fiscal 2010 Three-Quarter Results |  |  |  |
| Non-Consolidated <br> (Millions of yen) | Fiscal 2009 <br> First Three Quarters | Fiscal 2010 <br> First Three Quarters | YOY change |
| Net sales | 13,681 | 10,007 | $(3,674)$ |
| Operating income | 918 | 12 | (906) |
| Recurring profit | 932 | 23 | (909) |
| Net income (loss) | 425 | (16) | (441) |

## Agrex Inc.

IT Holdings holds 50.6\% equity. Leader in Japan’s business process outsourcing (BPO) business. Listed on Tokyo Stock Exchange First Section (stock code: 4799).
$\square$ Fiscal 2010 Three-Quarter Results

| Consolidated <br> (Millions of yen) | Fiscal 2009 <br> First Three Quarters | Fiscal 2010 <br> First Three Quarters | YOY change |
| :--- | ---: | ---: | ---: |
| Net sales | 19,413 | 19,462 | 49 |
| Operating income | 585 | 283 | $(302)$ |
| Recurring profit | 557 | 280 | $(277)$ |
| Net income (loss) | 122 | $(87)$ | $(209)$ |

## AJS Inc.

IT Holdings holds 51\% equity and Asahi Kasei Corp., 49\%. Focuses on systems for the manufacturing and medical services industries.
$\square$ Fiscal 2010 Three-Quarter Results

| Non-Consolidated <br> (Millions of yen) | Fiscal 2009 <br> First Three Quarters | Fiscal 2010 <br> First Three Quarters | YOY change |
| :--- | ---: | ---: | ---: |
| Net sales | 7,216 | 7,471 | 255 |
| Operating income | 302 | 407 | 105 |
| Recurring profit | 298 | 394 | 96 |
| Net income | 172 | 257 | 85 |



## Full-Year Forecasts

Fiscal 2010 Full-Year Forecast: IT Holdings (Consolidated)

| IT Holdings | (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2009 <br> Full Year <br> (actual/a) | Fiscal 2010 (estimates) |  |  |  |
|  |  | Announced on Nov. 10, 2009 (b) | Announced on Feb. 9, 2010 (c) | Change (c/b) | Change (c/a) |
| Net sales | 338,302 | 322,000 | 310,000 | $(3.7) \%$ (12,000) | $(8.4) \% \quad(28,302)$ |
| Outsourcing and network | 37.2\% 125,720 | 38.8\% 125,000 | 40.6\% 125,700 | 0.6\% 700 | (0.0)\% <br> (20) |
| Software development | 51.9\% 175,847 | 50.0\% 161,000 | 49.1\% 152,200 | (5.5)\% $\quad(8,800)$ | (13.4)\% $\quad(23,647)$ |
| Solution services | 8.7\% 29,409 | 9.0\% 29,000 | 7.9\% 24,600 | $(15.2) \% \quad(4,400)$ | $(16.4) \% \quad(4,809)$ |
| Other business | 2.2\% 7,325 | 2.2\% 7,000 | 2.4\% 7,500 | 7.1\% 500 | 2.4\% 175 |
| Operating income | 7.0\% 23,787 | 6.2\% 20,000 | 4.7\% 14,500 | (27.5)\% $(5,500)$ | $(39.0) \% \quad(9,287)$ |
| Recurring profit | 7.0\% 23,604 | 6.1\% 19,500 | 4.5\% 14,000 | (28.2)\% $(5,500)$ | (40.7)\% $\quad(9,604)$ |
| Net income | 2.8\% 9,406 | 2.8\% 9,000 | 2.1\% 6,500 | $(27.8) \% \quad(2,500)$ | (30.9)\% $\quad(2,906)$ |

[^0]Fiscal 2010 Full-Year Forecasts: TIS (Consolidated), INTEC

| TIS, Consolidated | (Millions of yen) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2009 <br> Full Year <br> (actual/a) | Fiscal 2010 (estimates) |  |  |  |
|  |  | Announced on Nov. 10, 2009 (b) | Announced on Feb. 9, 2010 (c) | Change (c/b) | Change (c/a) |
| Net sales | 113,685 | 98,500 | 88,610 | (10.0)\% $\quad(9,890)$ | (22.1)\% $\quad(25,075)$ |
| Outsourcing and network | 31.4\% 35,699 | 34.5\% 34,000 | 37.7\% 33,410 | (1.7)\% (590) | (6.4)\% $(2,289)$ |
| Software development | 58.3\% 66,221 | $52.9 \%$ 52,100 | $51.2 \%$ 45,400 | $(12.9) \% \quad(6,700)$ | $(31.4) \% \quad(20,821)$ |
| Solution services | 10.3\% 11,765 | 12.6\% 12,400 | 11.1\% 9,800 | (21.0)\% $\quad(2,600)$ | $(16.7) \% \quad(1,965)$ |
| Operating income | 6.6\% 7,477 | 7.1\% 7,000 | 5.1\% 4,500 | (35.7)\% $\quad(2,500)$ | (39.8)\% $\quad(2,977)$ |
| Recurring profit | 7.0\% 7,911 | 7.1\% 7,000 | 5.4\% 4,800 | (31.4)\% $\quad(2,200)$ | (39.3)\% $\quad(3,111)$ |
| Net income | 2.2\% 2,507 | 4.3\% 4,260 | 2.8\% 2,500 | (41.3)\% $\quad(1,760)$ | (0.3)\% |
| (Millions of yen) |  |  |  |  |  |
| INTEC | Fiscal 2009 | Fiscal 2010 (estimates) |  |  |  |
|  | Full Year (actual/a) | Announced on Nov. 10, 2009 (b) | Announced on Feb. 9, 2010 (c) | Change (c/b) | Change (c/a) |
| Net sales | 96,618 | 91,500 | 91,170 | (0.4)\% (330) | (5.6)\% $(5,448)$ |
| Outsourcing and network | 31.9\% 30,785 | 32.5\% 29,700 | 32.1\% 29,220 | (1.6)\% (480) | (5.1)\% $\quad(1,565)$ |
| Software development | 59.3\% 57.288 | 58.8\% 53,800 | 58.1\% 52,990 | (1.5)\% (810) | (7.5)\% $\quad(4,298)$ |
| Solution services | 8.8\% 8,545 | 8.7\% 8,000 | 9.8\% 8 8,960 | 12.0\% 960 | 4.9\% 415 |
| Operating income | 6.4\% 6,158 | 6.2\% 5,700 | 5.3\% 4,870 | (14.6)\% (830) | (20.9)\% $\quad(1,288)$ |
| Recurring profit | 5.8\% 5,591 | 5.5\% 5,000 | 4.7\% 4,300 | (14.0)\% (700) | (23.1)\% $\quad(1,291)$ |
| Net income | 3.2\% 3,126 | 3.1\% 2,840 | 1.6\% 1,430 | (49.6)\% $\quad(1,410)$ | (54.3)\% $\quad(1,696)$ |

## UFIT Co., Ltd.

IT Holdings holds 70.4\% equity. Particularly strong in services for credit card and consumer finance companies. Focuses on outsourcing services.

| Fiscal 2010 Forecast |  |  |  |
| :--- | ---: | ---: | ---: |
| Consolidated <br> (Millions of yen) | Fiscal 2009 <br> (actual) | Fiscal 2010 <br> (revised estimates) | YOY change |
| Net sales | 45,244 | 42,140 | $(3,104)$ |
| Operating income | 4,967 | 1,980 | $(2,987)$ |
| Recurring profit | 5,055 | 2,040 | $(3,015)$ |
| Net income | 2,726 | 2,050 | $(676)$ |

## Qualica Inc.

IT Holdings holds 80\% equity and Komatsu Ltd., 20\%. Maintains a high profile with services for the manufacturing, distribution and service industries.

| Fiscal 2010 Forecast |  |  |  |
| :--- | ---: | ---: | ---: |
| Non-Consolidated <br> (Millions of yen) | Fiscal 2009 <br> (actual) | Fiscal 2010 <br> (revised estimates) | YOY change |
| Net sales | 19,363 | 13,910 | $(5,453)$ |
| Operating income | 1,728 | 240 | $(1,488)$ |
| Recurring profit | 1,746 | 250 | $(1,496)$ |
| Net income | 971 | 100 | $(871)$ |

## Agrex Inc.

IT Holdings holds 50.6\% equity. Leader in Japan's business process outsourcing (BPO) business. Listed on Tokyo Stock Exchange First Section (stock code: 4799).

| Fiscal 2010 Forecast |  |  |  |
| :--- | ---: | ---: | ---: |
| Consolidated <br> (Millions of yen) | Fiscal 2009 <br> (actual) | Fiscal 2010 <br> (revised estimates) | YOY change |
| Net sales | 26,748 | 26,700 | $(48)$ |
| Operating income | 1,041 | 580 | $(461)$ |
| Recurring profit | 1,023 | 580 | $(443)$ |
| Net income | 344 | 40 | $(304)$ |

*Revised estimates for fiscal 2010 announced on January 29, 2010.

## AJS Inc.

IT Holdings holds 51\% equity and Asahi Kasei Corp., 49\%. Focuses on systems for the manufacturing and medical services industries

| Fiscal 2010 Forecast |  |  |  |
| :--- | ---: | ---: | ---: |
| Non-Consolidated <br> (Millions of yen) | Fiscal 2009 <br> (actual) | Fiscal 2010 <br> (revised estimates) | YOY change |
| Net sales | 10,565 | 10,350 | $(215)$ |
| Operating income | 715 | 500 | $(215)$ |
| Recurring profit | 706 | 480 | $(226)$ |
| Net income | 619 | 280 | $(339)$ |

Fiscal 2010 Full-Year Forecasts: Sorun (Consolidated)


All content described in these materials is based on information available to management regarding the IT Holdings Group-that is, IT Holdings and the subsidiaries under its umbrella-as of the presentation date and reflect somewhat objective assumptions deemed reasonable at this time. Please be advised that various factors may cause future results to be substantially different from expectations.


[^0]:    Growing uncertainty over the direction that the economy will take has prompted clients to assume a more cautious stance toward IT investment. In some cases budgets will be or already have been cut. The business environment is likely to become much more challenging in the short term.
    Cooperation is the buzzword for companies under the IT Holdings umbrella, and orders should increase through joint proposal activities. The Group takes a lateral approach to efforts aimed at enhanced profitability, primarily by optimizing outsourcing costs and trimming expenses, but challenges, particularly client requests for addition price reviews and a delayed start on software development projects, could cause net sales and income to fall below target in fiscal 2010.
    Amortization of goodwill in the fourth quarter will be $¥ 220$ million, reflecting consolidation of Sorun Corporation under the IT Holdings umbrella as a subsidiary. This will bring total goodwill to $¥ 4,396$ million.
    The Group’s consolidated performance outlook includes Sorun’s contribution in the fourth quarter: net sales of $¥ 13,300$ million, $¥ 980$ million in operating income after amortization of goodwill, $¥ 880$ million in recurring profit, and $¥ 510$ million in net income.
    Management stands by its earlier announcement of anticipated year-end dividends of $\mathbf{¥ 2 0}$ per share.

