

Our mission is to draw on leading-edge digital technology and know-how to shape completely new concepts and approaches that solve issues affecting our world.

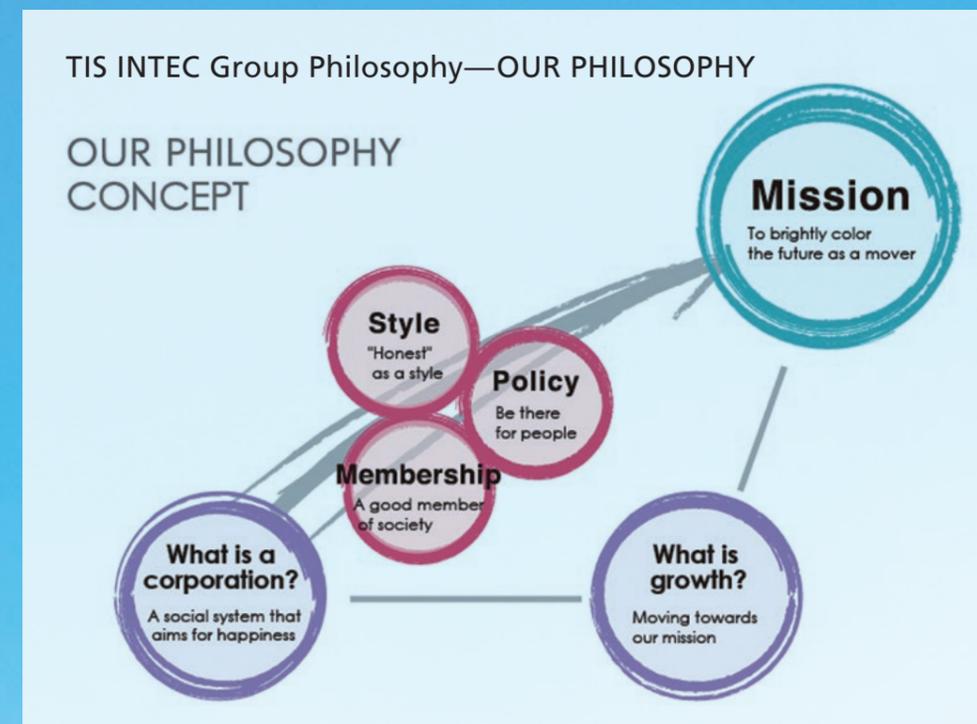
Guided by this mission, we seek to make society

a more colorful and vibrant place and

create a tomorrow full of more smiles than yesterday.

IT has the power to make the future brighter.

Make society's wishes come true through IT.



Mission | To brightly color the future as a mover

Our mission, as the TIS INTEC Group, is to fulfill a social role, but our mission also symbolizes a corporate raison d'être. The word "mover" refers to the people who create objects, services and systems that take the world—that is, the world around us—to a new level. For us, "mover" encompasses the TIS INTEC Group and the people at companies under the Group umbrella. As a mover drawing on the power of digital technology, the TIS INTEC Group will infuse the future—still essentially a blank canvas—with vibrant colors by providing innovative possibilities and options that appeal to society.

Editorial Policy

This integrated report touches on important financial and non-financial information while highlighting topics that we want to convey to stakeholders, including shareholders and investors, so that they have a better understanding of the activities undertaken by the TIS INTEC Group to achieve sustainable improvement in corporate value.

For more information, please refer to the investor and sustainability sections on our website.



Scope of reporting: TIS (parent) and TIS INTEC Group
Issued: September 2022

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Disclaimer: Forward-looking statements, such as performance forecasts, described in this report are based on information available to management regarding the TIS INTEC Group—that is, TIS and the subsidiaries under its umbrella—as of the production date and certain assumptions deemed reasonable at this time. No intent of promise is implied by the Company to achieve such forward-looking statements. Indeed, various factors may cause future results to be substantially different from the assumptions presented in these materials.

The names of the products and services described in this report are trademarks or else registered trademarks of the respective company.

Three Strengths of the TIS INTEC Group

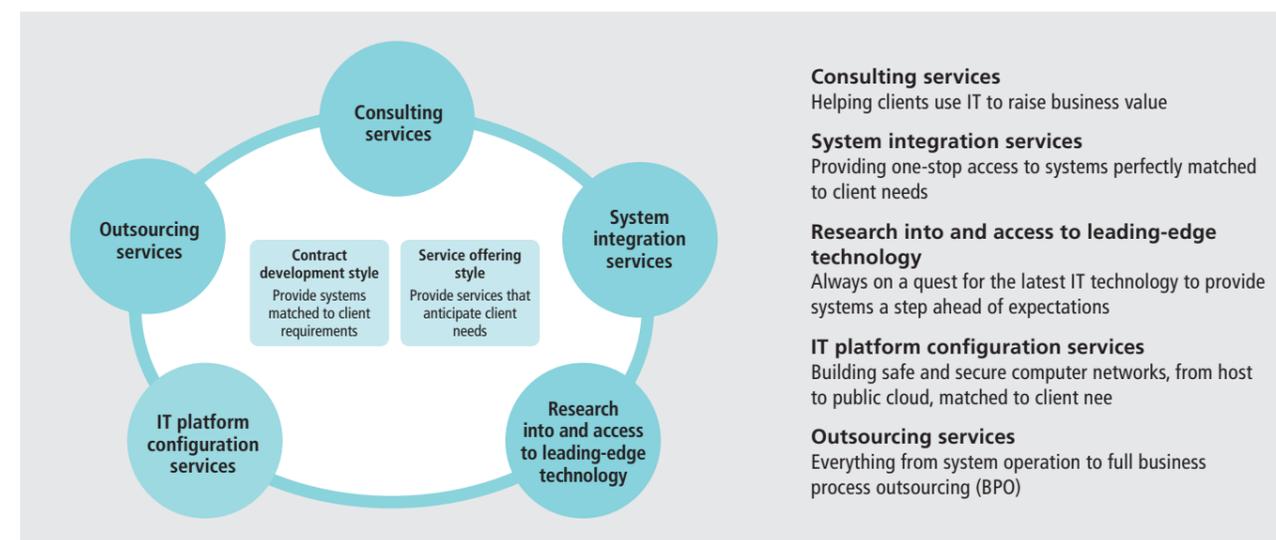
1. Solid management platform
2. Dominant presence in payment services domain
3. Flexible management strategies and speedy decision-making thanks to independent status

TIS INTEC Group by the Numbers

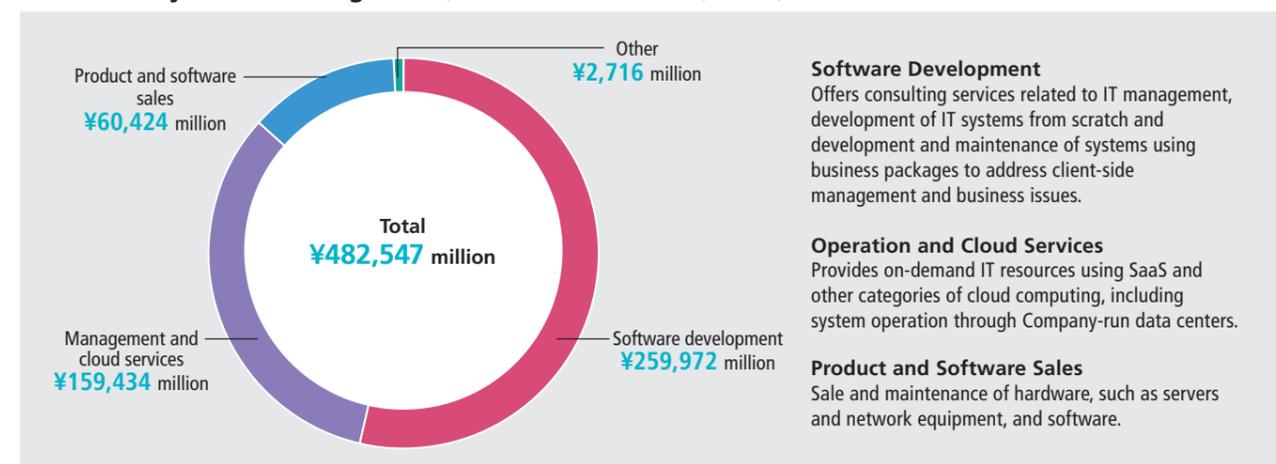


TIS INTEC Group Business Activities

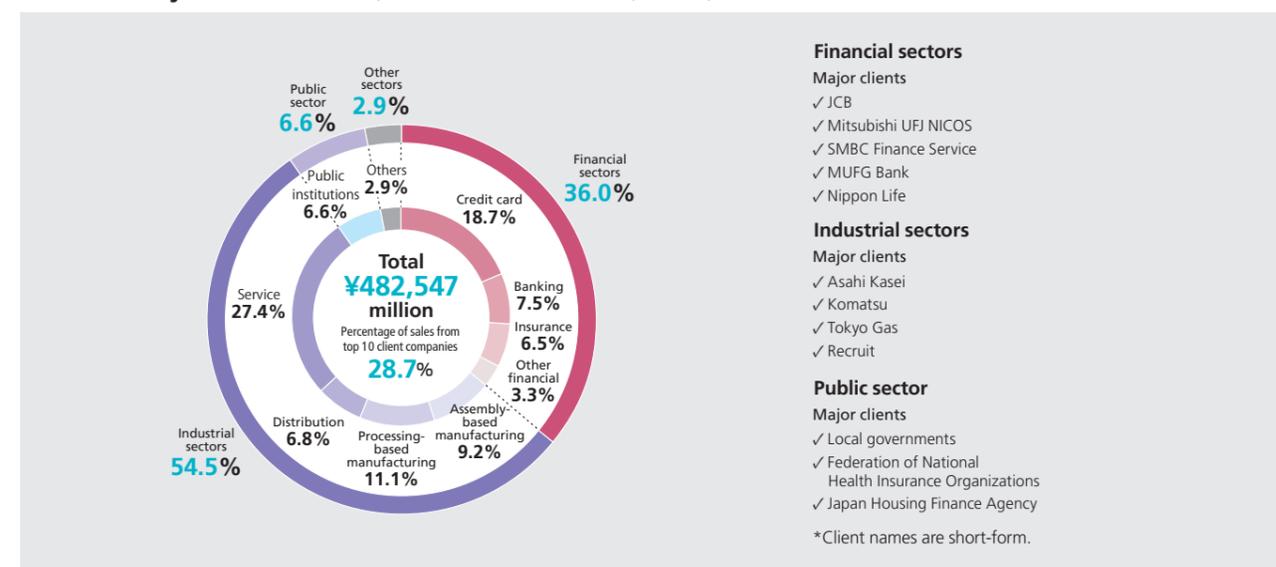
Providing optimum, one-stop support across client system lifecycles and all types of IT-related services



Net Sales by Business Segment (Year ended March 31, 2022)



Net Sales by Client Sector (Year ended March 31, 2022)



Positioning in the IT Services Market

TIS INTEC Group has cemented a position as a leading, independent prime contractor in Japan's IT services industry—a market that is expected to continue growing against a backdrop of robust corporate demand for digital technology.

Examples of IT services in the TIS INTEC Group portfolio that help support clients' businesses, the lifestyles of individuals and social infrastructure

Supporting safe and secure, daily credit card settlement

Credit cards
Core system development results

Domestic market share
About **50%**
(On annual transaction volume basis for clients served)

Of 25 companies in Japan with significant consumer credit transaction volumes, 11 are in the Group's client base for core system development.
Credit extended for card-facilitated purchases has reached ¥74 trillion in Japan. The 11 companies that are in the TIS INTEC Group client base have aggregate membership of about 200 million people and credit transaction volume representing about 50% of the total market.

Promoting cashless settlement in Japan

Branded debit card-related
Service provision/system development results

Domestic market share
86%

There are about 450 million debit cards affiliated with an international brand in Japan. Settlement transactions have reached about 650 million per year, with an aggregate value of about ¥2.8 trillion. The TIS INTEC Group boasts an overwhelming share—about 86%—of the market, on a transaction-handling financial institution basis, through such solutions as DebitCube+, which provides one-stop access to services required or branded debit card issuance and operation.

Support progress of banking business overall through use and application of digital data generated through client contact

F³ (F Cube)
Implementation

54 of 99 banks
(regional banks)

Implementation base includes more than half of Japan's regional banks, and share of top 30 banks in terms of total funds stands at 87%. Demand for cloud-based application to achieve connection and strong security over private networks expanded to more than 30 of 54 banks introducing F³ into their operations.

Support business DX (optimization, greater efficiency) in business-to-business transactions

EDI
System configuration and operation track record

Number of access points
About **140,000**
identifiers

We enjoy industry's largest share of data-related platform services (EDI, EIA, API). We respond quickly to internet-based EDI issues affecting payment card industry data security standard (PCI DSS) compliance and the EDI 2024 problem, and have built an extensive track record in building and operating industry-oriented EDI platforms.

Highly evaluated as restaurant sector-specific shop management system

TastyQubeGrowth
System implementation

About 20%
(Top 250 companies in the restaurant sector)

TastyQubeGrowth is highly versatile and can be applied to any restaurant format, helps to visualize shop operations, and realizes enhanced operating efficiency.
Earning high regard for offering necessary functions for restaurant/shop management in all-in-one package, this solution has been applied to about 20% of market share, mainly for restaurants, cafes and pubs.

Contributing to the business of new electric power companies in the wake of electricity deregulation

EneLink
50 systems deployed at 30 companies

New electric power businesses
10 of 30 leading PPSs

Following the full deregulation of the electricity retail market that began in April 2016, we have contributed to the businesses of PPSs and Japan's power system reforms by providing rate calculation systems, supply—demand management systems, and other products as part of the EneLink series.
We will continue to address issues related to electric power and energy, which are the foundation of industry and daily life, such as stable supply, cost reduction, and decarbonization.

Contributing to stable insurance system platform creation

For Federation of National Health Insurance Associations
Track record in system implementation/operation/maintenance

12 of 47 prefectures

Of the 47 prefecture-based members of the Federation of National Health Insurance Associations in Japan, the TIS INTEC Group has been tapped to install, operate and maintain systems for 12 members.
About 5.4 million people are covered by these 12 insurance associations'.

Contribute to greater efficiency in clients' address management operations

National address master file "ADDRESS"
Implementation ratio in non-life insurance sector

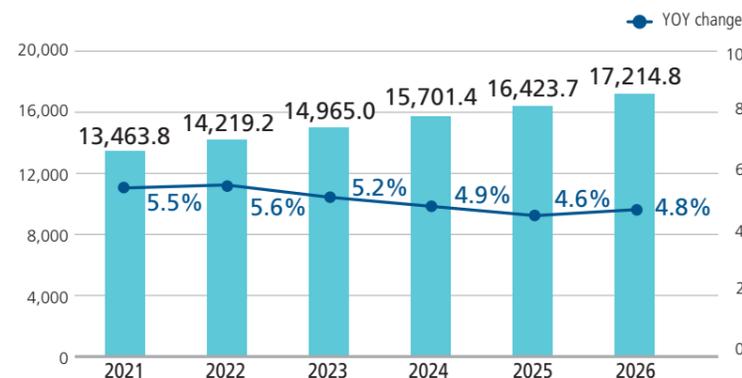
More than 95%
(Excludes insurance companies offering specialized products, such as pet insurance and reinsurance)

All addresses in Japan are assigned a 10-digit code, creating a master file of some 300,000 *kana* and *kanji*-based addresses.
ADDRESS deals with changes in client addresses caused by the merger of cities, towns and villages, standardizes address information, and facilitates efficient profile-building. Applications in the non-life insurance sector include estimating fire insurance premiums.

Note: Market data (market share) is based on TIS research.
*The scope is the National Health Insurance system and medical care system for the elderly in the latter stage of life.

IT Services Market Size in Japan

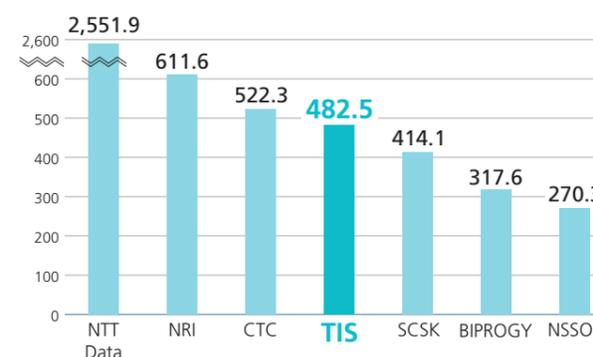
(Billions of yen)



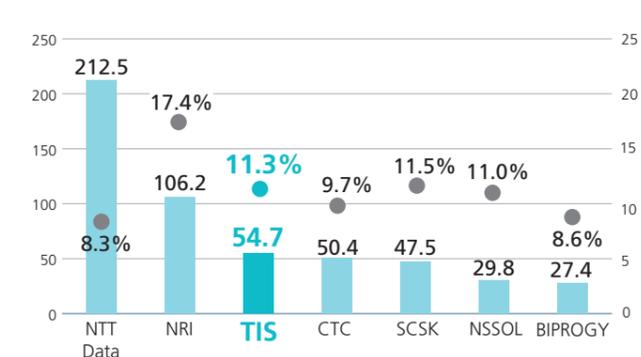
* Gartner "Forecast: IT Services, Worldwide, 2020-2026, 2Q22 Update" Colleen Graham, et al./June 27, 2022
End user spending based graph created by TIS based on Gartner research.
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Comparison of Japan's Leading IT Companies (Year ended March 31, 2022)*1

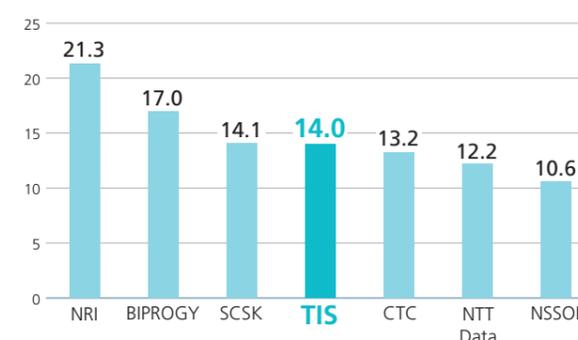
Net Sales (Billions of yen)



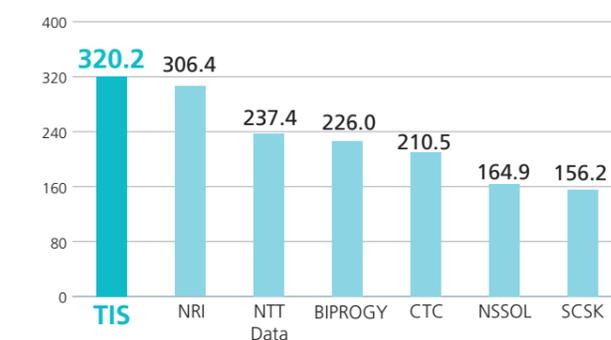
Operating Income, Operating Margin (Billions of yen)



ROE (%)



Total Shareholder Return (%)

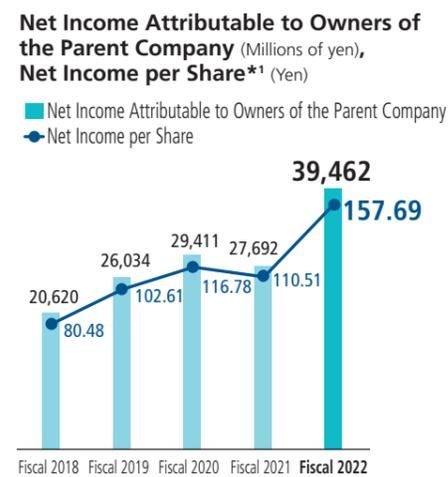
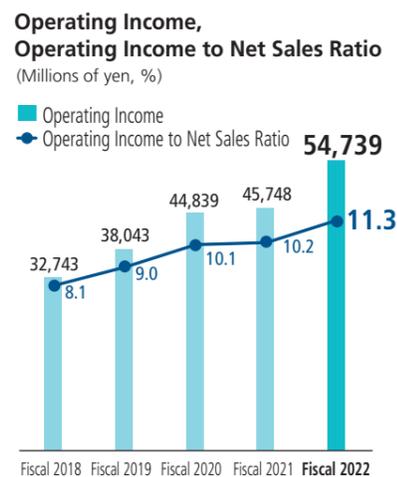
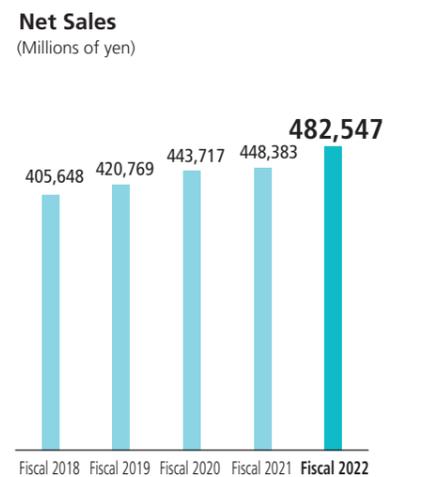


*The above figures are calculated based on 100% of the stock price on March 31, 2017.

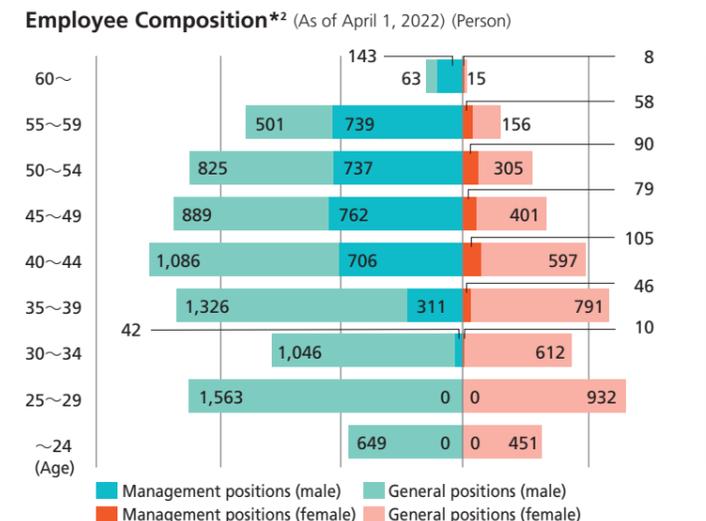
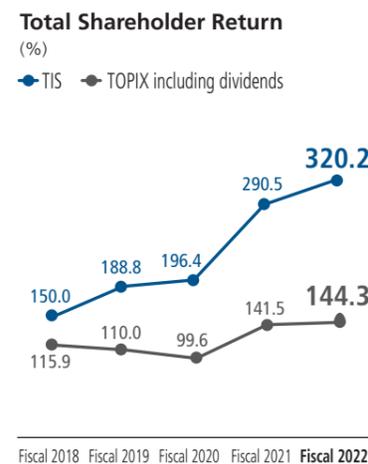
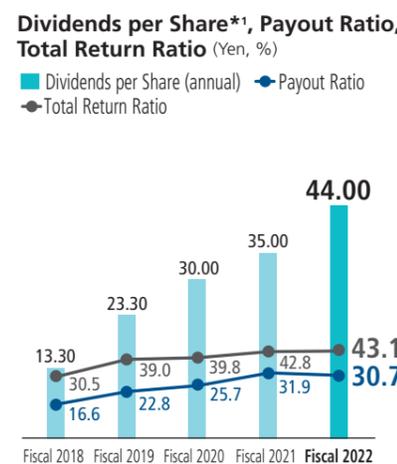
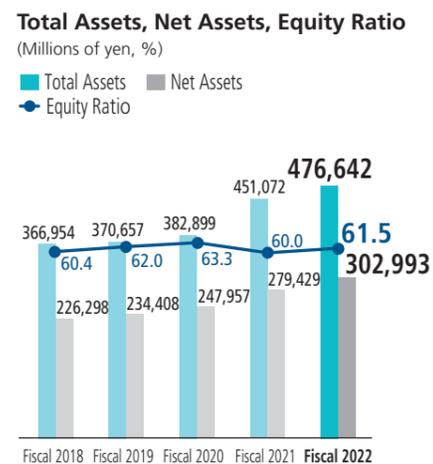
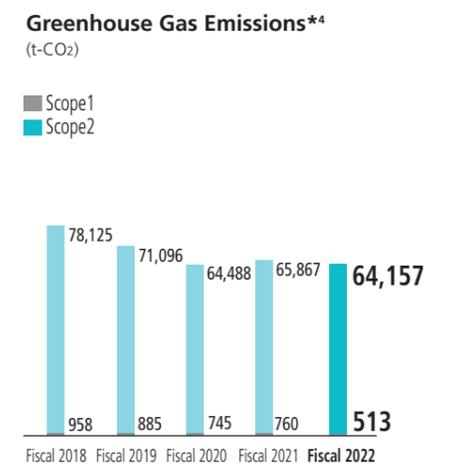
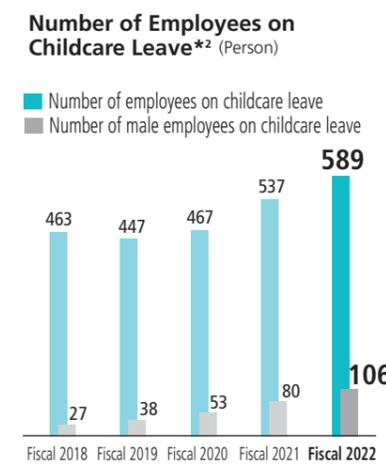
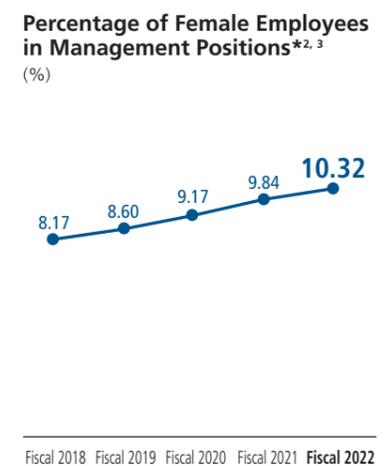
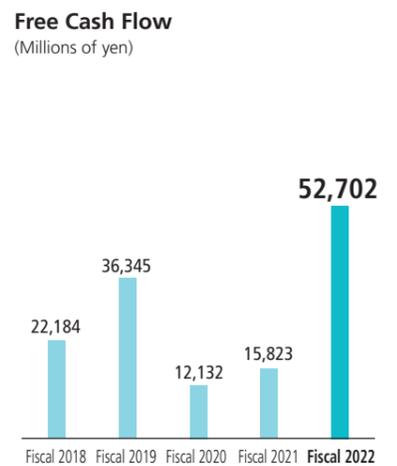
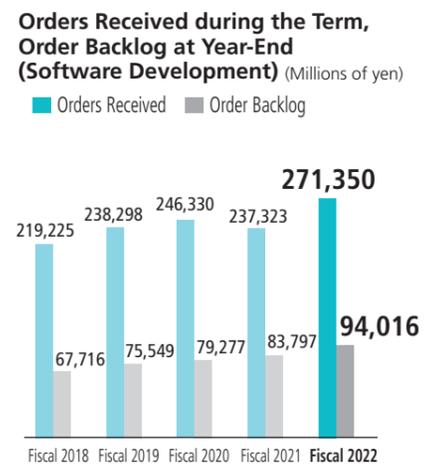
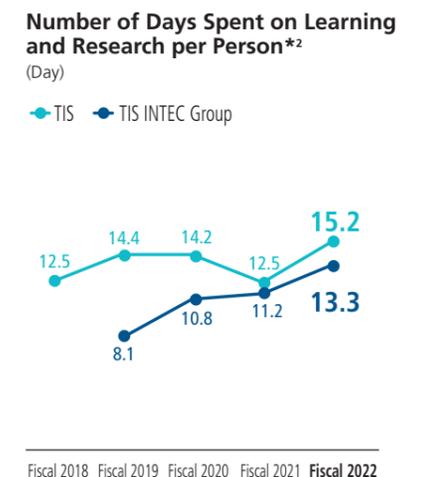
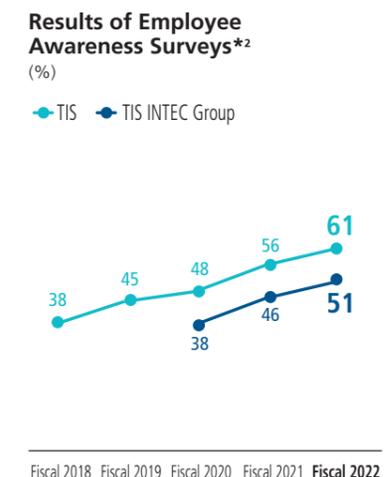
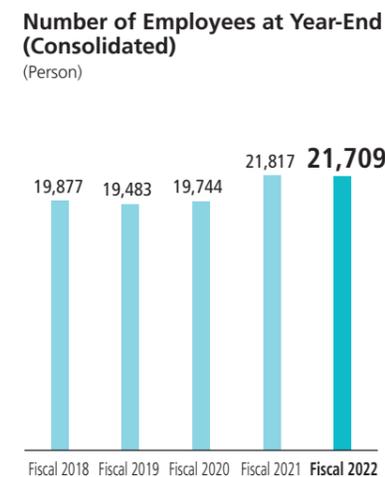
*1The full company names used in the above graphs (NTT Data, NRI, CTC, SCSK, BIPROGY, and NSSOL) are: NTT DATA Corporation, Nomura Research Institute, Ltd., ITOCHU Techno-Solutions Corporation, SCSK Corporation, BIPROGY Inc., and NS Solutions Corporation. NTT Data, NRI, CTC, SCSK, and BIPROGY amounts are based on the IFRS (International Financial Reporting Standards).

Consolidated Financial/Non-Financial Highlights

Financial Highlights



Non-Financial Highlights



*1 The Company executed a stock split, with each share of common stock split into three shares, effective April 1, 2020. Figures before fiscal 2020 are presented assuming this stock split was conducted.
 *2 The figures include the TIS INTEC Group's seven principal companies (TIS, INTEC, AGREX, QUALICA, AJS, TIS System Service, and TIS Solution Link).
 *3 Figures for fiscal 2018, fiscal 2019, fiscal 2020, fiscal 2021, and fiscal 2022 are based respectively on April 1, 2018; April 1, 2019; April 1, 2020; April 1, 2021, and March 31, 2022.
 *4 The figures include TIS, INTEC, AGREX, QUALICA, AJS, SorunPure, Chuo System, TIS System Service, TIS Solution Link, TIS Tohoku, TIS Total Service, TIS Nagano, TIS West Japan, TIS Hokkaido and NEOAXIS. Both Chuo System and NEOAXIS have been excluded for 2022.